

Investor Relations Overview

August 28th, 2017

Disclaimer

Forward-looking statements

We would like to caution you with respect to any "forward-looking statements" made in this commentary as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. The words such as "believe," "expect," "anticipate," "plan," "intend," "foresee," "should," "would," "could," "may," "estimate," "outlook" and similar expressions are intended to identify forward-looking statements, which are generally not historical in nature.

Such forward-looking statements involve significant risks, uncertainties and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections, including the following known material factors: risks related to review of our accounting for foreign currency effects and any resulting financial restatements, pro forma corrections, filing delay, regulatory non-compliance or litigation; the time, effort and expense required to complete the restatement of the financial statements, including any proforma corrections; the risk that additional information may arise during our review of our accounting for foreign currency effects that would require us to make additional adjustments or identify additional material weaknesses; competitive factors in our industry; risks related to our information technology infrastructure and intellectual property; risks related to our business operations and products; risks related to third parties with whom we do business; our ability to hire and retain key personnel; risks related to legislation or governmental regulations affecting us; international, national or local economic, social or political conditions; risks associated with being a public listed company; conditions in the credit markets; risks associated with litigation or investigations; risks associated with accounting estimates, currency fluctuations and foreign exchange controls; risks related to integration; tax-related risks; and such other risk factors as set forth in our filings with the United States Securities and Exchange Commission, which include our Registration Statement on Form S-4, Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K.

We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.



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Section 1: Financial & operational highlights Q2 2017



Q2 2017 Financial highlights

	Total Company \$3.8B
REVENUE	Subsea \$1.7B, Onshore/Offshore \$1.8B, Surface Technologies \$300M
Adjusted EBITDA ⁽¹⁾	Total Company \$501M Operating segments \$600M
INBOUND ORDERS and BACKLOG	Total Company inbound orders \$3.2B; Subsea \$1.8B Total Company backlog \$15.2B
CASH	Net cash ⁽²⁾ \$3.4B

⁽²⁾ Net cash is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt, as identified in the reconciliation of GAAP to non-GAAP financial schedules included in this presentation.



⁽¹⁾ Adjusted EBITDA is a non-GAAP measure. Adjusted EBITDA as presented excludes the impact of charges and credits from continuing operations as identified in the reconciliation of GAAP to Non-GAAP financial schedules included in this presentation.

Solid project execution in the period **Project highlights**

Prelude FLNG sailed > away from South Korea and has arrived in Australian waters



Aasta Hansteen spar > arrived in Norway and "righted" in a fjord near Haugesund



Moho Nord completed and delivered first oil



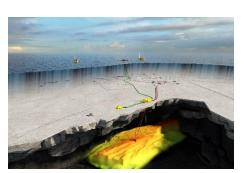
Jangkrik started > production



109 modules delivered to Yamal LNG



Trestakk progressing well > and delivering added value with integrated EPCI (iEPCI™)





Market opportunities





On track to deliver "step-up" in Subsea orders in 2017

Q2 Subsea inbound of \$1.8B

Major Project Awards ExxonMobil Liza **ENI Coral South**

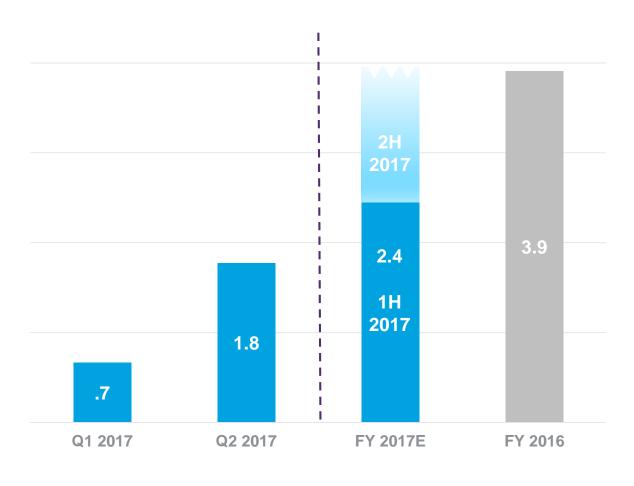
Integrated Project Award Statoil Visund Nord

Subsea Services

Woodside Frame Agreement: Riserless Light Well Intervention (RLWI)

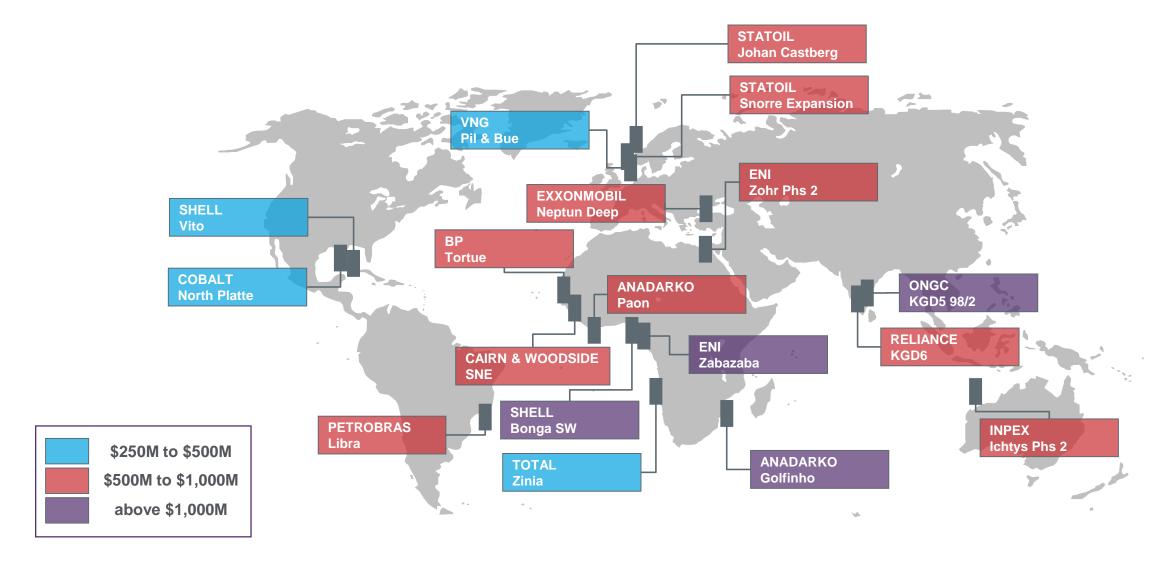
Strength in Smaller Awards Alliance activity, tie-backs, flexibles

Inbound Orders (\$ billion)





Subsea opportunities in the next 24 months





Benefits of merger to deliver sustained ROIC improvement



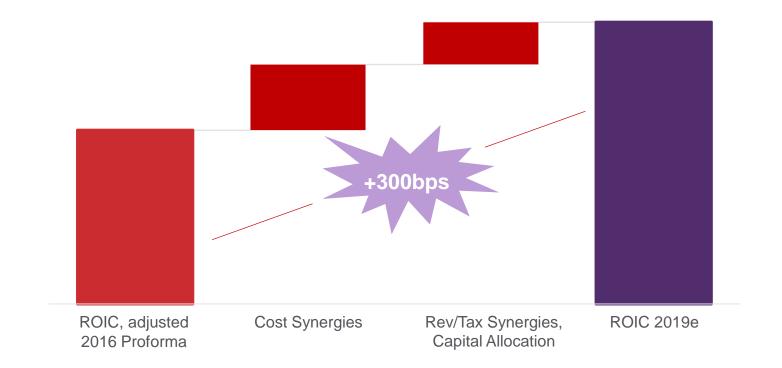
Cost synergies

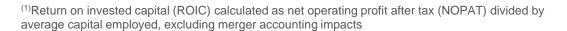
- ▶ Multiple value drivers to expand ROIC⁽¹⁾ without a significant market recovery
- Targeting an improvement of +300bps by FY 2019



Tax synergies

Capital allocation







Q2 2017 Financial highlights

Revenue \$3.8 billion

Adjusted EBITDA⁽¹⁾ \$501 million

\$600 million from Subsea, Onshore/Offshore, Surface Technologies

Adjusted Diluted EPS(1) \$0.45

> Net Cash⁽²⁾ \$3.4 billion

Backlog \$15.2 billion

OTHER ITEMS

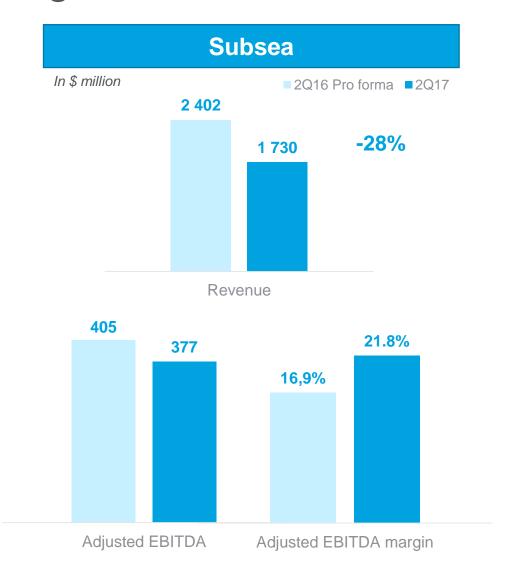
- Charges and (credits) incurred in the quarter: \$65 million
- Depreciation and amortization
 - Reported: \$160 million
 - Adjusted: \$119 million⁽¹⁾
 - Purchase price accounting impact of \$40 million

ITEMS OF NOTE INCLUDED IN FINANCIAL RESULTS

- Net losses on foreign exchange: \$62 million
- Expense related to liability payable to joint venture partners: \$62 million
- (1) Adjusted results exclude the impact of exceptional charges and credits from continuing operations as identified in the reconciliation of GAAP to Non-GAAP financial measures schedules included in this presentation.
- (2) Net cash is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt, as identified in the reconciliation of GAAP to non-GAAP financial schedules included in this presentation.



Segment results: Subsea



Financial Results

- Revenue of \$1.7 billion
- Adjusted EBITDA margin of 21.8%
- Inbound orders of \$1.8 billion

Operational Highlights

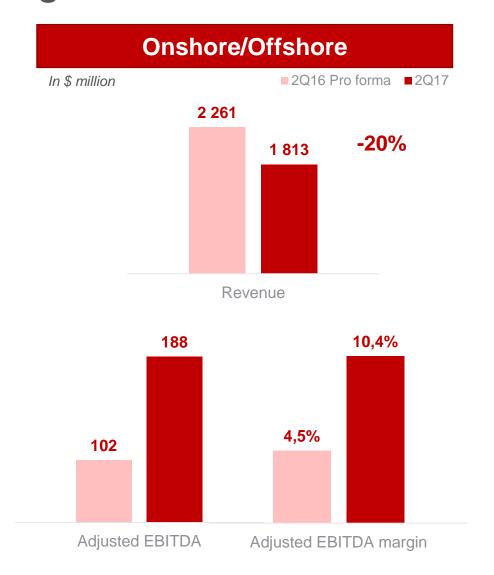
- Adjusted EBITDA margin increased 490 basis points despite a 28% revenue decline year-over-year
- Solid margin performance reflects strong project execution, cost reductions, and ongoing restructuring activities

Items of Note

Inbound orders more than doubled sequentially; on track to deliver a "step-up" in orders versus full-year 2016



Segment results: Onshore/Offshore



Financial Results

- Revenue of \$1.8 billion
- Adjusted EBITDA margin of 10.4%
- Inbound orders of \$1.1 billion

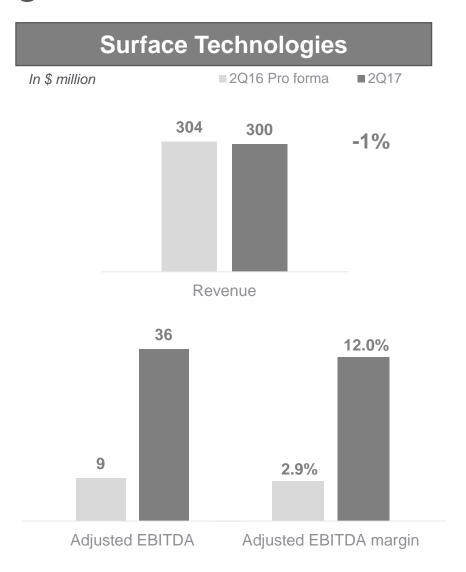
Operational Highlights

- Adjusted EBITDA margin increased 590 basis points despite a 20% revenue decline year-over-year
- Profitability improved with the achievement of key construction milestones along with the successful resolution of contract disputes

Items of Note

 FLNG scope of Coral project is not fully consolidated due to Joint Venture structure; order intake only reflects work awarded directly to TechnipFMC by the JV

Segment results: Surface Technologies



Financial Results

- Revenue of \$300 million
- Adjusted EBITDA margin of 12%
- Inbound orders of \$276 million

Operational Highlights

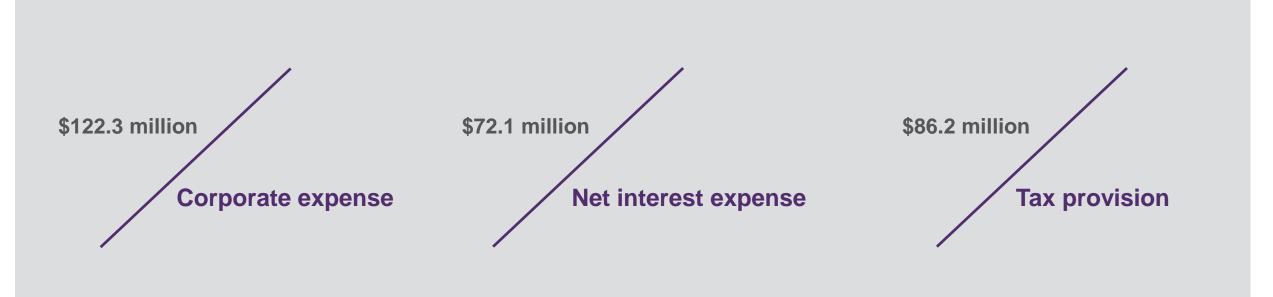
- Increase in North American land revenue partially offset by decline in international land market and measurement solutions, year-over-year
- Adjusted EBITDA margin increased 910 basis points despite flat revenue year-over-year
- Operating profit improved significantly year-over-year primarily due to the benefit of product mix related to fluid control sales and a more favorable cost structure

Items of Note

- Fluid Control revenues increased significantly on sequential basis
- Hydraulic fracturing fleet reactivations continued
- Surface Technologies backlog primarily tied to international business



Corporate expense, net interest expense, and tax provision



- \$99 million, excluding charges
- Includes \$62 million of foreign exchange losses

Includes \$62 million of incremental liability payable to joint venture partners

- Reported tax rate of 35.2%
- Effective tax rate of 25.9% excluding charges associated with a project cancellation in Venezuela



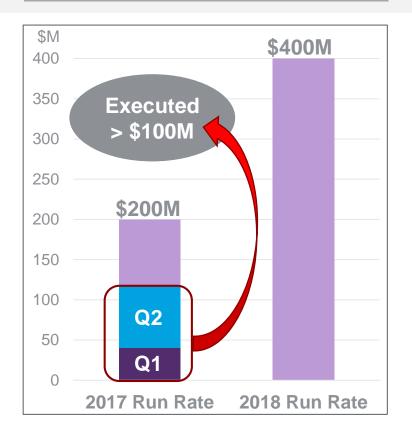


On track to deliver cost synergies

Base Plan Elements

Corporate & Other Supply Chain

Progress to Date





2017 Guidance

Subsea

- Revenue at least \$6.1 billion
- **EBITDA** margin⁽¹⁾ at least 17% (excluding amortization related impact of purchase price accounting, and other charges and credits)

Onshore/Offshore

- Revenue at least \$7.3 billion
- **EBITDA** margin⁽¹⁾ at least 8% (excluding amortization related impact of purchase price accounting, and other charges and credits)*

Surface Technologies

- Revenue at least \$1.4 billion
- **EBITDA** margin⁽¹⁾ at least 13% (excluding amortization related impact of purchase price accounting, and other charges and credits)

TechnipFMC

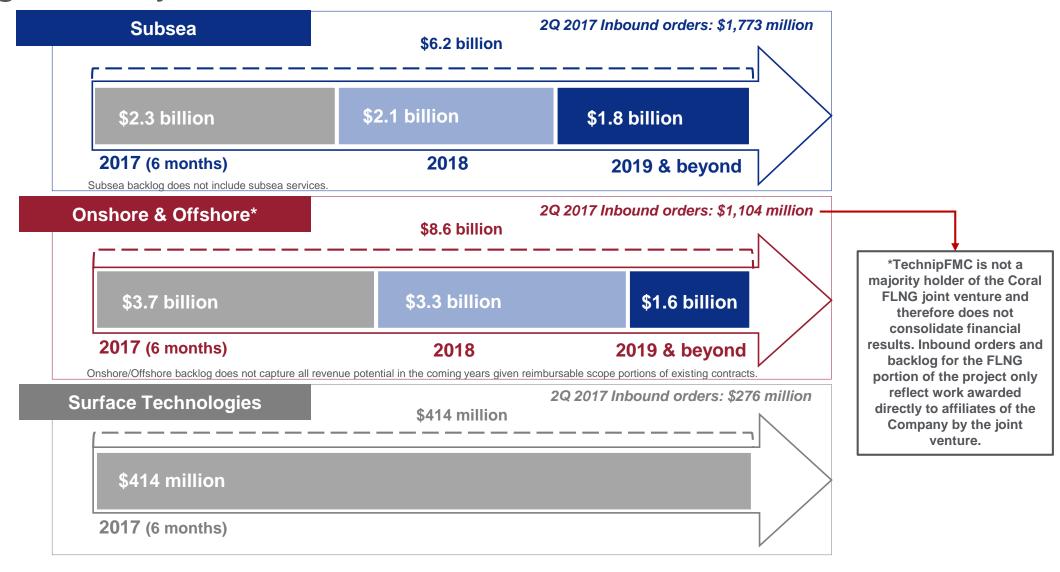
- **Corporate expense** \$50-\$55 million per quarter (subject to foreign currency fluctuations)
- **Net interest expense** \$20-\$22 million per quarter*
- **Tax rate** 28% 32%*
- Capital expenditures approximately \$300 million
- Merger integration and restructuring costs \$125 million Q3-Q4 (total)*
- Cost synergies target remains \$400 million annual savings (\$200 million exit run-rate 12/31/17, \$400 million exit run-rate 12/31/18)

*Items updated July 26, 2017

(1) Our guidance measure, segment EBITDA margin, is a non-GAAP financial measure. We are unable to provide a reconciliation to a comparable GAAP measure on a forward-looking basis without unreasonable effort because of the unpredictability of the individual components of the most directly comparable GAAP financial measure and the variability of items excluded from such measure. Such information may have a significant, and potentially unpredictable, impact on our future financial results.



Backlog visibility





Section 2: Company overview



TechnipFMC snapshot

Integrated solutions provider for the oil and gas industry

Stock exchange listings – NYSE and Euronext Paris \$13B

Total company market capitalization⁽¹⁾

\$14B

Total company revenue(2)

\$15B

Total company backlog⁽³⁾

Total company net cash balance⁽⁴⁾

Footnotes:

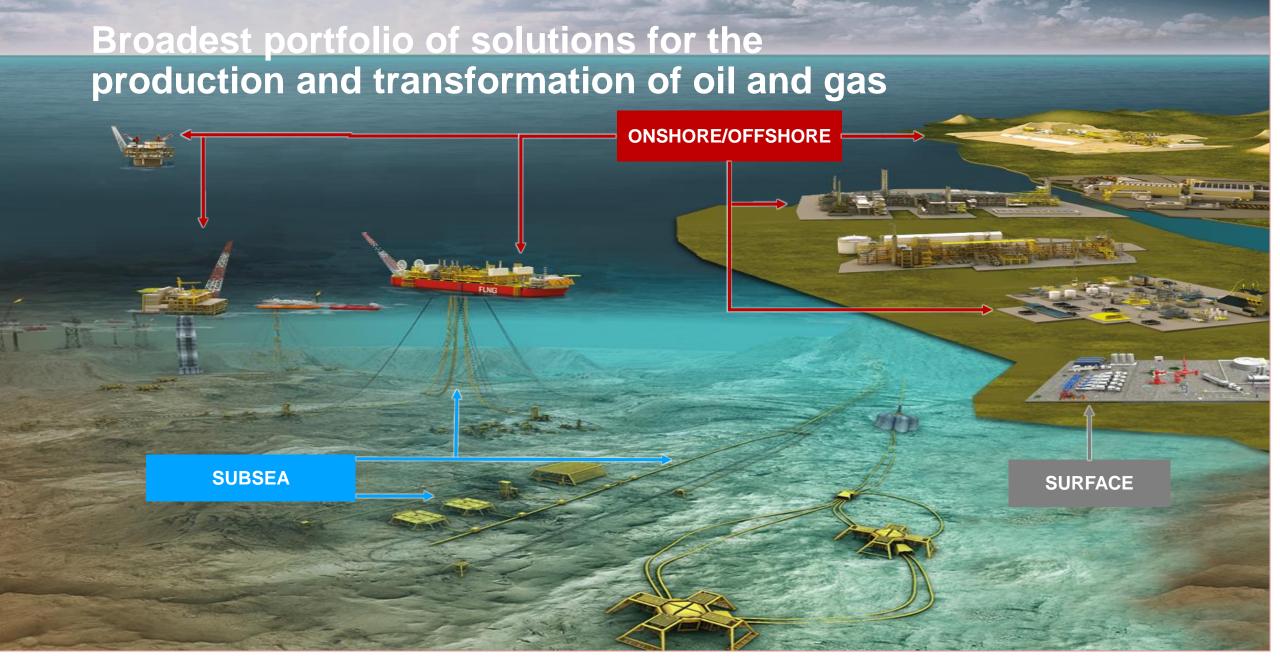


⁽¹⁾ Source: Public market quote from Bloomberg, LLP; TechnipFMC market capitalizations as of August 11, 2017

⁽²⁾ Revenue for full year 2016; Source: Form 8-K filed with the SEC on Feb 24, 2017

⁽³⁾ Backlog as of June 30, 2017; Source: Form 10-Q filed with the SEC on August 4, 2017

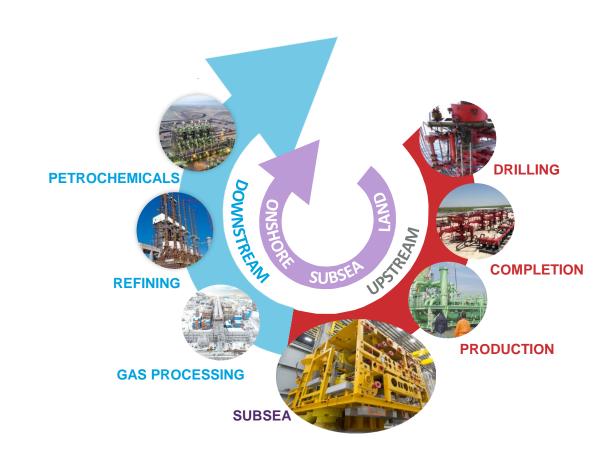
⁽⁴⁾ Net (debt) cash as of June 30, 2017; Source: Form 10-Q filed with the SEC on August 4, 2017



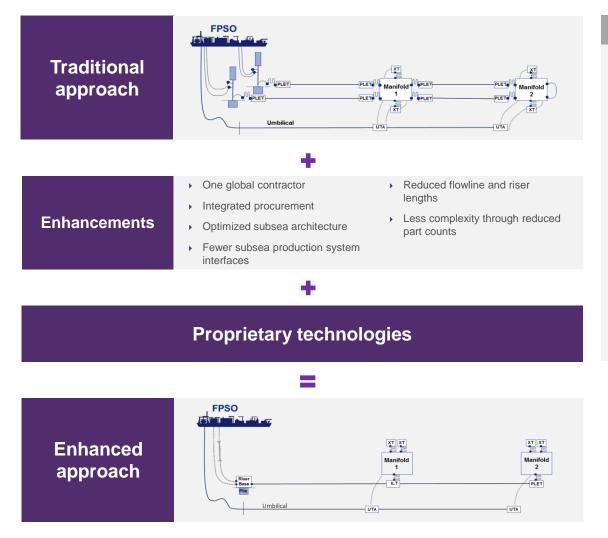


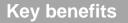
Market access to a global project set

- Uniquely represented across the value chain from upstream to downstream
- Leveraged to both short cycle and long cycle projects
 - Subsea order inflection
 - Onshore opportunities in refining, LNG, and petrochemicals
 - North America surface recovery



Redesign subsea through an integrated approach to redefine subsea project economics



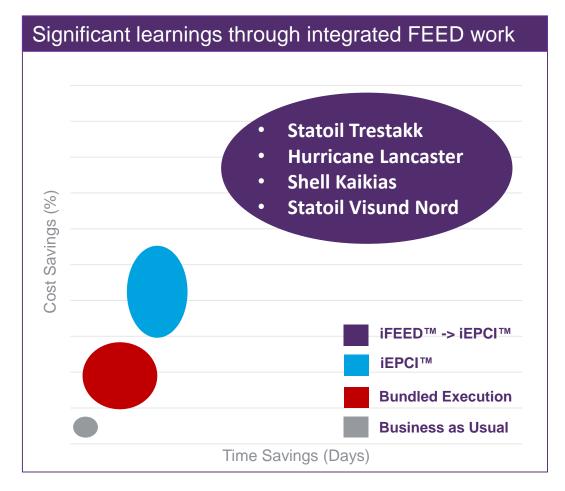


- Reduced material costs
- ▶ Simplified equipment set-up
- Optimized flow assurance
- ▶ Reduced installation phase
- Accelerated time to first oil

Up to 30% CAPEX reduction



Integration supported by recent achievements





Recent project awards support the cost reduction realizable from integration





Capital allocation



Dividend

Planning for a
quarterly dividend
following Q3 2017 results

>Sustainable with growth potential

\$500 million share repurchase authorization to be completed by the end of 2018

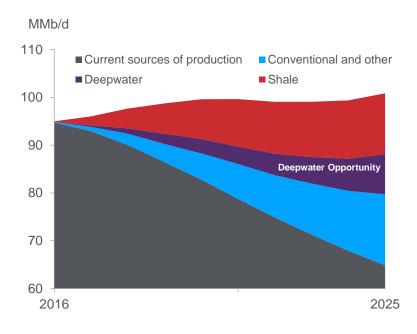


Section 3: Market overview



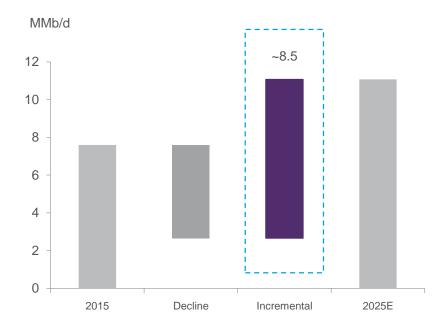
Offshore remains critical to the future...

~36 million barrels / day of incremental production required by 2025e...



Source: Rystad Energy Supply Study; October 2016

...with a large portion to come from deepwater



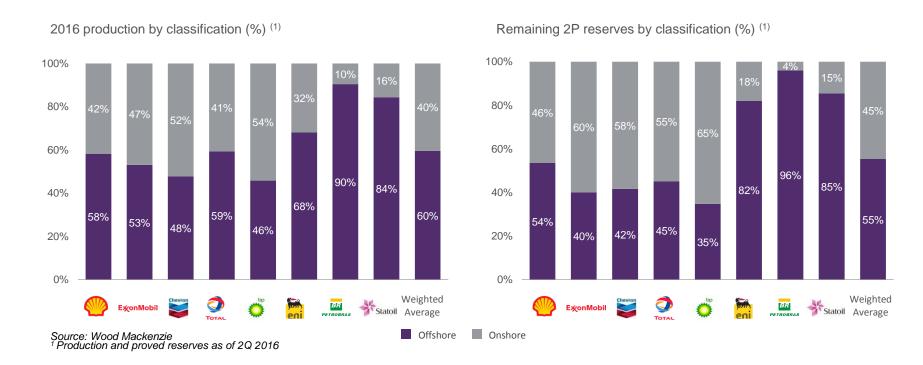
Source: Rystad Energy Supply Study, FMC Technologies; October 2016



...and accounts for the majority of majors' production

Offshore contributes significantly to majors' production...

...while more than 50% of the majors' 2P reserves remaining is offshore

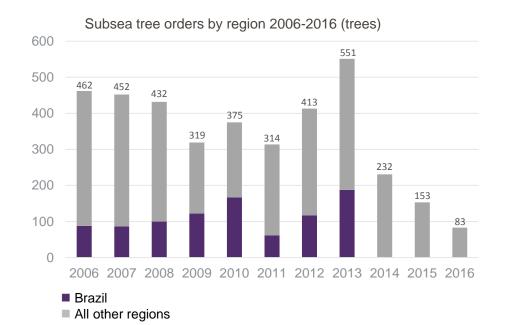




SPS and SURF are critical components of offshore development

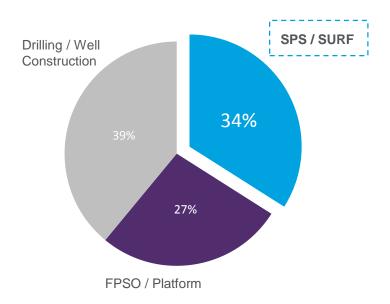
SPS and SURF components represent up to 1/3rd of deepwater development costs and remain well-positioned for a market recovery given the importance of offshore production to future hydrocarbon supply

Oil & gas industry has strong history of subsea tree orders



Source: Wood Mackenzie

SPS / SURF is one of the largest components of project costs

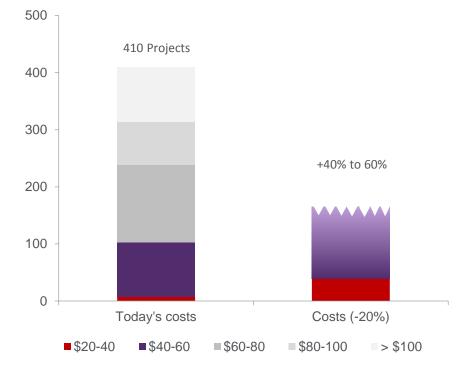


Source: Morgan Stanley Research, TechnipFMC Internal Analysis



Improving project economics enable the development of existing deepwater discoveries

- More than 400 deepwater discoveries have yet to be developed
- Early innings for deepwater cost reductions
- Standardization, technology and strong project execution can deliver sustainable savings
- Integrated business model can reduce costs of SPS/SURF scope



Source: Wood Mackenzie, Rystad



Section 4: Segment overview



A comprehensive and flexible offering from concept to project delivery and beyond

A unique global leader in oil and gas projects, technologies, systems and services

Subsea

Subsea products

- Trees, manifolds, control, templates, flowline systems, umbilicals & flexibles
- Subsea processing
- ROVs and manipulator systems

Subsea projects

- Field architecture, integrated design
- Engineering, procurement

Subsea services

- Drilling systems
- Installation using high-end fleet
- Asset management & production optimization
- Field IMR and well services

Onshore/Offshore

Project management, proprietary technology, equipment and early studies to detailed design

Offshore

Fixed platforms (jackets, self-elevating platforms, GBS, artificial islands) and floating facilities (FPSO, semi submersibles, Spar, TLP, FLNG)

Onshore

Gas monetization, refining. petrochemicals, onshore pipelines, furnaces, mining and metals

Services

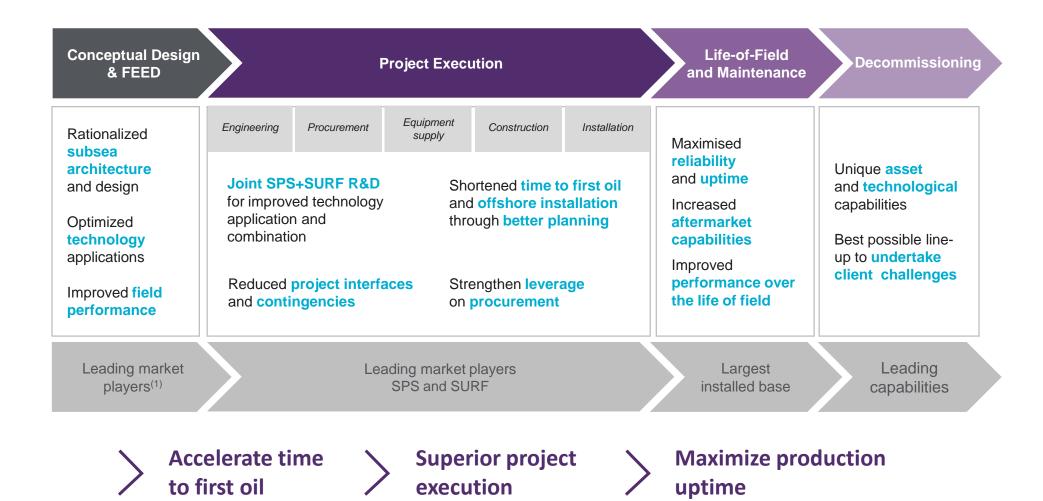
Project management consultancy, process technologies

Surface

- Drilling, completion and production wellhead equipment, chokes, compact valves, manifolds and controls
- Treating iron, manifolds and reciprocating pumps for stimulation and cementing
- Advanced separation and flowtreatment systems
- Flow metering products and systems
- Marine, truck and railcar loading systems
- Installation and maintenance services
- Frac-stack and manifold rental and operation services
- Flowback and well testing services



Subsea offers a full suite of capabilities



⁽¹⁾ Genesis Oil & Gas Consultants TechnipFMC



Onshore/Offshore: strong enabler to capture downstream market resilience



Yamal LNG, Russia

- Early involvement
- Strong track-record in large-scale LNG
- Modularization proven know-how



Prelude FLNG, Australia

- Integrating onshore/offshore and subsea capabilities
- ▶ Capitalize on long-term relationship with Shell
- ▶ Front-runner in FLNG

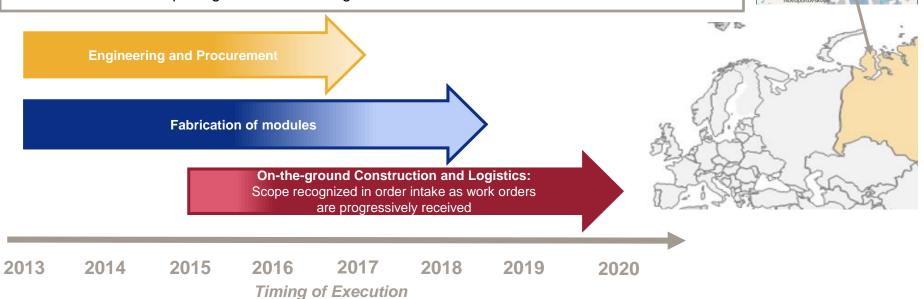




Yamal LNG project overview

Project Overview

- Client: Yamal LNG (Novatek, Total, CNPC, Silk Road Fund)
- Technip leader of partnership (50%) with JGC (25%) & Chiyoda (25%)
- 3 trains of 5.5 mtpa capacity each
- ~ 200 modules weighing ~450,000 tons in total to be shipped to Sabetta
- **Early involvement** with 14 months of project planning and openbook estimates
- Strong experience in LNG and Modularization: Qatargas, Yemen LNG, Nigeria LNG, FLNGs and **FPSOs**
- Initial contract:
 - Lump-sum scope: engineering, procurement and modules fabrication
 - Reimbursable scope: logistics and on-the-ground construction





Surface Technologies: creating value with market leading products and integrated solutions

Surface Americas

- Integrated shale offering from completion to production
- Improves speed, safety and quality while lowering operator costs





Appendix



(In millions, unaudited)

Three Months Ended June 30, 2017

		June 30, 2017				
	_	Subsea	Onshore/ Offshore	Surface Technologies	Corporate and Other	Total
Revenue	\$	1,730.3 \$	1,812.9 \$	300.0 \$	1.8 \$	3,845.0
Operating profit, as reported (pre-tax)	\$	236.1 \$	204.5 \$	(1.0) \$	(122.3) \$	317.3
Charges and (credits):						
Impairment and other charges		0.4	-	-	-	0.4
Restructuring and other severance charges		5.6	(27.7)	2.8	6.6	(12.7)
Business combination transaction and integration costs		1.5	-	0.2	21.6	23.3
Change in accounting estimate		11.8	-	10.1	-	21.9
Purchase price accounting adjustments - non-amortization related		(11.6)	-	8.2	(5.0)	(8.4)
Purchase price accounting adjustments - amortization related		38.6	<u>-</u>	2.2	(0.4)	40.4
Subtotal		46.3	(27.7)	23.5	22.8	64.9
Adjusted Operating profit	_	282.4	176.8	22.5	(99.5)	382.2
Adjusted Depreciation and amortization		94.3	10.9	13.4	0.5	119.1
Adjusted EBITDA	\$	376.7 \$	187.7 \$	35.9 \$	(99.0) \$	501.3
Operating profit margin, as reported		13.6%	11.3%	-0.3%		8.3%
Adjusted Operating profit margin		16.3%	9.8%	7.5%		9.9%
Adjusted EBITDA margin		21.8%	10.4%	12.0%		13.0%



(In millions, unaudited)

Pro Forma Three Months Ended June 30, 2016

	-		Onshore/	Surface	Corporate and	
(including legacy FMC Technologies and PPA adjustments)		Subsea	Offshore	Technologies	Other	Total
Revenue, as pro forma	\$	2,401.8 \$	2,261.4 \$	303.8 \$	(7.7) \$	4,959.3
Operating profit (pre-tax), as pro forma	\$	261.7 \$	62.5 \$	(24.2) \$	(197.3) \$	102.7
Charges and (credits):						
Impairment and other charges		2.8	18.6	1.6	15.2	38.2
Restructuring and other severance charges		21.8	10.6	3.9	0.5	36.8
Business combination transaction and integration costs		-	-	-	16.7	16.7
Purchase price accounting adjustments - non-amortization related		(11.6)	-	8.2	(5.0)	(8.4)
Purchase price accounting adjustments - amortization related		38.6	<u> </u>	2.2	(0.4)	40.4
Subtotal		51.6	29.2	15.9	27.0	123.7
Adjusted Operating profit	_	313.3	91.7	(8.3)	(170.3)	226.4
Adjusted Depreciation and Amortization		92.1	10.1	17.1	1.8	121.1
Adjusted EBITDA	\$	405.4 \$	101.8 \$	8.8	(168.5) \$	347.5
Operating profit margin, as pro forma		10.9%	2.8%	-8.0%		2.1%
Adjusted Operating profit margin		13.0%	4.1%	-2.7%		4.6%
Adjusted EBITDA margin		16.9%	4.5%	2.9%		7.0%



(In millions, unaudited)

Charges and Credits

In addition to financial results determined in accordance with U.S. generally accepted accounting principles (GAAP), the Second Quarter 2017 Earnings Release also includes non-GAAP financial measures (as defined in Item 10 of Regulation S-K of the Securities Exchange Act of 1934, as amended) and describes performance on a year-over-year basis against 2016 pro forma results and measures. Net income, excluding charges and credits, as well as measures derived from it (including Diluted EPS, excluding charges and credits; Income before net interest expense and taxes, excluding charges and credits ("Adjusted Operating profit"); Depreciation and amortization, excluding charges and credits; Earnings before net interest expense, income taxes, depreciation and amortization, excluding charges and credits ("Adjusted EBITDA"); and net cash) are non-GAAP financial measures. Management believes that the exclusion of charges and credits from these financial measures enables investors and management to more effectively evaluate TechnipFMC's operations and consolidated results of operations period-over-period, and to identify operating trends that could otherwise be masked or misleading to both investors and management by the excluded items. These measures are also used by management as performance measures in determining certain incentive compensation. The foregoing non-GAAP financial measures should be considered by investors in addition to, not as a substitute for or superior to, other measures of financial performance prepared in accordance with GAAP. The following is a reconciliation of the most comparable financial measures under GAAP to the non-GAAP financial measures.

	Three Months Ended June 30, 2017								
		Net income attributable to TechnipFMC plc	Net (income) loss attributable to noncontrolling interests	Provision for income taxes		et interest expense	Income before net interest expense and income taxes (Operating profit)	Depreciation and amortization	Earnings before net interest expense, income taxes, depreciation and amortization (EBITDA)
TechnipFMC plc, as reported	\$	164.9 \$	5.9	\$ 86.2	\$	(72.1) \$	317.3 \$	159.5 \$	476.8
Charges and (credits):									
Impairment and other charges		0.3	-	0.1		-	0.4	-	0.4
Restructuring and other severance charges Business combination transaction and		(7.9)	-	(4.8)		-	(12.7)	-	(12.7)
integration costs		15.2	-	8.1		-	23.3	-	23.3
Change in accounting estimate		16.0		5.9		-	21.9		21.9
Purchase price accounting adjustments		23.4		8.6	_		32.0	(40.4)	(8.4)
Adjusted financial measures	\$	211.9 \$	5.9	\$ 104.1	\$	(72.1) \$	382.2 \$	119.1 \$	501.3



(In millions except per share amounts)

	_	(Unaudited)					
		Three Month		onths Ended			
	_	June 3	<u> </u>	June 30			
	_	2017	2016	2017	2016		
(after-tax)							
Net income attributable to TechnipFMC pk, as reported	\$	165 \$	104 \$	146 \$	225		
Charges and (credits):							
Impairment and other charges (1)		-	22	-	35		
Restructuring and other severance charges (2)		(8)	20	(1)	32		
Business combination transaction and integration costs (3)		15	11	54	11		
Change in accounting estimate (4)		16	-	16	-		
Purchase price accounting adjustments (5)	_	24		118			
Adjusted net income attributable to TechnipFMC plc	\$_	212 \$	157 \$	333 \$	303		
Diluted EPS attributable to TechnipFMC plc, as reported	\$	0.35 \$	0.83 \$	0.31 \$	1.81		
Adjusted diluted EPS attributable to TechnipFMC plc	\$	0.45 \$	1.25 \$	0.71 \$	2.44		

⁽¹⁾ Tax effect of nil and \$11 million during the three months ended and nil and \$17 million during the six months ended June 30, 2017 and 2016, respectively.

- (3) Tax effect of \$8 million and \$6 million during the three months ended and \$24 million and \$6 million during the six months ended June 30, 2017 and 2016, respectively.
- (4) Tax effect of \$6 million and nil during the three months ended and \$6 million and nil during the six months ended June 30, 2017 and 2016, respectively.
- (5) Tax effect of \$9 million and nil during the three months ended and \$44 million and nil during the six months ended June 30, 2017 and 2016, respectively.



⁽²⁾ Tax effect of \$(5) million and \$10 million during the three months ended and \$(2) million and \$15 million during the six months ended June 30, 2017 and 2016, respectively.

(In millions, unaudited)

	_	June 30, 2017		December 31, 2016
Cash and cash equivalents	\$	7,179.1	\$	6,269.3
Short-term debt and current portion of long-term debt		(471.2)		(683.6)
Long-term debt, less current portion		(3,301.3)	_	(1,869.3)
Net cash	\$	3,406.6	\$	3,716.4

Net cash (debt) is a non-GAAP financial measure reflecting cash and cash equivalents, net of debt. Management uses this non-GAAP financial measure to evaluate TechnipFMC's capital structure and financial leverage. Management believes net cash (debt) is a meaningful financial measure that may also assist investors in understanding TechnipFMC's financial condition and underlying trends in its capital structure.



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